

## Europe＇s Drug Trade Gains on the U．S．，Interpol Aide Says






Damascus
Welcomes
Arafat Visit

筒





 Anto diterian ryexd opa


 ers to Damascas hor Mr．Werir
funeral
Mr．Arraatah however．staye away atter failing to receive suar－
anters of ameting pithMr．Assad



## SDI：

## Fatal Flaws Seen

（Contimued from Page I）
control＂would impose a signif
 The repor said tiece was broad greemeat in the tocchnical comma－
inty that ingiricant pars of the
SDI trescarch wrece in the national
 But the report also axpress saining lecamical problems coul

 Exately by SDI managecrs．
Erocic spacobased
article beams，which coold poter ally defeat carty Soviet counter measores in the wird phase of
 ne deployment would require an rove feasible．＂
The rapor sid polenial Sovie
countermeassurss
 uplicas or

## The erpor said that despite SDI




## （y）UNVERSTT DEGREI  

 CAR BOMB IN LEBANON KULS 60 －In Tipoli，residents inspect the damage donem Any a carers Saturday．No grouy has taken responsibility for the explosion，whicc destroyed several baindings，

WAR：Containment Elusive in Gulf TOURISTS：

NOUMEA： 11 Gendarmes Freed

FRANCE：Mitterrand and Chirac （CConimed from Pexa i）






Israel Lifts Restrictions in Territonies



 Shultz to Brief NATO on Soviet Talk
 and

俍
Gunmen Attack Philippines Officiat


 500 Challenge Pretoria Protest Beg
 The＂Free the Childrew raily Saturday on the Johamesthaty chapqu protest goventruent policy since：P
 posed in June 1986 ．He said up to 0 0．prucrutit of the people detaing 1

For the Record
 TRAVEL UPDATE
Airborne U．S．Smokers Go Without






䢒

Alitalia Trims International Flights？

 The pilotss union，ANPAC，has called the strike to p procest conditions goocting gaynent during labor disputes．It has eold members io sadit．



## This Week＇s Holidays



TUESDAY：Afghanisan

DOONESBURY

|  |  |
| :---: | :---: |

## KESSAINTAURENT



## Lord Ramsey, Ex-British Primate, Dies





## 

:


| ESCORTS \& GUDES |
| :--- |
| INTERNATIONAL | ESCORT

SERVICE SERVICE
Heod office in New York
330 W 56 Si WCo Head office in New York
330 W 56 St, NYC 10019 US
212.765-7896 212-765-7896
$212-765-7754$



AMBIANCE
INTERNATIONAL NTERNATIONAL
EECORT SERVICE

OF NEW YORK | OF NEW YORK |
| :---: |
| $212-889-7300$ |
| 24 | 24 HOUR SERVCE

MAJOR CREBTIT CARDS CECKS ACCAPTID INTERFACES
 NEW YORK


INTERNATIONAL CLASSIFIED

(Continued from Back Page)
 .


Congress Gags, Not Jabs, Mark Debate Will Uphold Between Jackson and Dukakis Trade Veto, Reagan Says



 protect workers from sudden
ing laid off without notion tion position im terms of faimistres.
 that be is about ot olose atis or hing her
job. Is that fair? Of course not

Noriega Forces Accused Of Rights Violations

## By Dennis McAuliffe $\mathrm{J}_{\mathrm{r}}$.

 ${ }^{\circ}$
 come
conding
Ho
信
man

protests and stikes in an attempt
to vorthrow te general wo as
conmander of commander of the National De E
ferse Foroses is the de facto ruler of
Panama
Guneral Nor

## Heraldoweribume.

## Horror in Mozambique


#### Abstract

         


## Denmark and NATO

| mon min |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

$$
\begin{aligned}
& \text { Reagan and His Treaty }
\end{aligned}
$$

Min
rraeed fimber erntuion
Molem
Ionionoumoducan

## Other Comment

Urban India at Boiling Point misery is heightening tensionss. Riots break

 ssch buildings are on the verge of collapse. Iran isn't finished. Its attacks on If
In Calenta, ill government offices are through the north have proved highly effect supposed to open at 10 A.M. but trans-
portation is so bad that most employes pornation is so bad that mate
trickle in about one bour late Decay and chas h heve spread to the 3,245
cities and
and rapidy exploding phenomenou cayied wi-
ban Iddia. The annusi Intux into citie of
an estimated 5 million people flecing raral an estimated 5 million people fleeing raral
powerty im search of employen ths
caused a fourfold increase in in the ubban population, fromm 56 millian The endesss stream of migrants pour into opoises into giant slums. A third of in- United States has yet bean wiling to adopt:

 ic servicas are crumbing And the giant melting oot culures that he first time in yearrs heren is is an oparing for
 Adrian Hamilton foreign editor
of the Observer (London).

Arms Sales: China Ought to Talk It Over

West Bank: Israelis Are Determined to Keep It


|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

West Bank: Palestinians Will Build a Democracy


## 

## 

## 

## Legaliving

 Drugs Isn't, The Way|  |
| :---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |





Dukakis vs. Bush: Toward a Foreign Policy Debate


## Record Export Sales Ease Current Account Deficit





|  |  |  |
| :---: | :---: | :---: |
|  | br |  |
| fident Turkey can wearhe |  |  |
|  |  |  |
| g as the government ad |  |  |
| heres to its present polices． |  |  |
|  |  |  |
|  |  |  |
| and | Japanese and Souxh Korea | in most European capials |
| al defaults are |  |  |
|  |  |  |
|  |  |  |
|  |  | ing te 1980 military |
| os and early |  |  |
|  |  | As the mechanics of |


Turkey＇s EC associarion agreement are overhauiect，
the prospects of entry in the prospects of entry in promising．The biggestrob pracle to full membership． －hostile relations widh Greece－has already been
temoved in large part， temoved in large part，
thanks to the breathrough
at the Davos interiational at the Davos intecriational forum in January：－the vei－ ue of a mini－suminit be
cween Mr．Ozal and his dreas Papandreoum Kester

| But the government＇s confidence remains high in the continued remarkable growth in exports and two－ way trade volume since fundamenral economic re－ forms in 1980 launched Turkey on an outward－ori－ ented path Exporr sales reached record highs in 1987，in the autumn sur－ passing $\$ 1$ billion 2 month for the first time．As a re－ sult，the current account deficit for the year was well below $\$ 1$ billion，compared with $\$ 1.6$ billion in 1986， largely the result of de－ creased business with the Middle East． <br> Exporters adapted quick－ ly to the changing markets， and switched their efforts instead to the expansion and penerracion of markers in Europe and North was a craining ground for these more sophisticated arenas，say traders－re－ flected in the fact that ex－ ports to OECD countries in 1987 rose by 50 percent to toral $\$ 6.443$ billion．Over the same period，sales to the Middle East also recor－ ered to register a 22.7 per－ <br> To ensure the foreign－ exchange revenues needded during an exceptionally beavy year for extemal－debr servicing，the government is aiming for export－led growth this year，xacher than the explosion in do－ mestic demand in 1986 and tionary tendencies．External debr increased to around $\$ 37$ billion in 1987；in 1988， foreign－debr servicing in in－ ments will total upwards of $\$ 6.5$ billion，a heavy yoke for a developing country to shoulder．By dampening domestic demand，the gov－ emment hopes to force companies to export more． <br> Exports have been rar－ geted to rise by 23 percent this year to a record total of $\$ 12.3$ billion，with imports remaining roughly constant at around $\$ 14$ billion．The which worked out－ around $\$ 985$ million in 1987 －will fall further in the face of larger foreign interest payments from a low of $\$ 1.6$ billion in 1986 to around $\$ 828$ million chis year．officials predict．In－ <br> 7珤 The government hopes to W紋 control growth and等．sharply curb inflation． <br> cent increase．However， these increases have stined up prorectionism in other OECD markets，whicb have introduced quotas， particularly for rextile goods．If quotas were not in force in the United States and Canada，for example， sextile firms say they could ell twice as much with lit－ le difficultr；they have al． eady leamed to live with estrictions in the European Community． <br> creased receipts from tour－ ism－now fully recovered after a slump in 1986 －and workers＇remittances will help to bring the deficit down． <br> Just how much of a mill－ stone external payments trated by the fact that trans－ fers account for more than half of the TL， 20.84 trillion （ $\$ 17.138$ billion）total bud－ geted in 1988．By compari－ son，spending on invest－ |
| :---: |
|  |  |
|  |  | cestictions in the European

Communits

## H108

$\qquad$

The government will
look roore favorably on ＂build－operare－transfer＂ （BOT）projects，which the－
oretically do nor affert the goverantent＇s．debt baler the
sheet because private－sector concessions raise cheir own
construction financing construction financing．
BOT has been proposed for schemes as diverse as the
Third Bosporus Bridge Third Bosporus Bridge，
large themal power sta tions and free rade zones． Racher than embarking
on fresh infrastructure con－ on freshion infrastructure con
struction programs，over struction programs，ove
the next two years the gov－ emment will probably con－
centrate on strucural centrate on structutal
refoms such as denarional－ retorms such as denarional－
ization of the state econom－ in enterprise sector，in an
effort to incease efficiency effort top increasectefficieny
and improve management and improve management
technipues．The gover－ ment＇s first privatization selling of shares in the tele－ communications manufac－ turer Teletas，went suffi－
dendy well mo encourage dencly well to encourage
more substantial issues in the late spring and early summer．
During the nexr two years the government will
＇probably still have to foce ＇probably still have to face
periodic short－erm cises periodic short－erm crises，
like the run on the lira in the the ren on the lira in
the unreguated tahtakale fore unne－rchange thatikale in lare January and Febru－
ary．In the medium ary．In the medium term，
however，international

## Investors Attracted by Incentives


#### Abstract

UNTIL January 1980，when Ty gur gut Oral，Hen a top civil servant and today ter，launctice prime minive for forcign investment，Turkey was nor seen as was nor seen as a major invesument opportunity for investunent opportunity for forcign investors．This has changed in the 1980s． We ger one or rwo new faces showing up in the aces showing up in the foreign businoss communi－ ty here each month The foreign invesmment oreign invesument pres ence is growing stedily ence is growing steadily， to the predictions some－ imes made for ic＂${ }^{n}$ says imes made for is＂says a times Western bul rect was and 1987 on to te te als in ty rect investow of foreign di－ as $\$ 125$ million in 1986 2n87．$\$ 115$ million in aly a few finnt to say that to put money into willing put money into Turkey， only that foreign investor end too be small The major multination－ as set up in Turkef mainly in the 1950s and 1960 ． typical investor of the 1980 has bee 1980s has been small，per－ investmenr allowed of operation our of Istanbul． Bur chere have been But chere have becen some big fish，too．Last au－ some big fish，moo．Tast 2u－ rumn the National Can Corporacion opened a plant ar Manisa near ITmit ar Máasisa near Izmir．John－ son $\&$ son \＆Johnson set ap in Iscanbul threc years apio Iscanbui threce years 2gio． ment in Turkey was made in the 1980 ． in the 1988 s －the $\$ 4.1$. billion deal betwen billion deal between the rational Dynammics Corpo－ force．

\section*{＂Whar The forcigey nee diploms＂} says the forcign diplomat， that sort of cate deals of would show scale They tional communiry chat T key is going places＂ In order to encour foreign businessmen to make chis sort of commit－ ment ，te Oral povernment has pressed hard for foreign consortia to adopt its ＂build－operate－cransfer＂ model for large energy and， infrastructure projects．The relying on traditional pro－ jert finance，a consortium ject tinance，a consortium of foreign investors form a joint venture wich a Turk．


## （IMALAT VE MONTAJ A．S．

Enjoys the pride of having participated in the development of Modern Turkey
by performing
construction，erection and fabrication services in over 60 Industrial Facilities

## Total liabilitios

 stockiondens equity CaptalRevere
Profit（atier tuxes） Proitit（atier buxus）
Total stocitholders＇ Toral socchtolders cackoldiders equity 101235＝us S

Balance she
31.1 Cash and due from bratis
 Total aseds Deposisis
Central Bank
（Canerved in R ． $101235=15 \mathrm{LS}$ I） 879.953
2759
27.5905. 275．599．987
217．95．80

910.247 .787 | 89.744 .63 |
| :--- |
| 6.87 .92 |
|  | $\begin{array}{r}\text { 303．079．72 } \\ 2743.405 .2 \\ \hline\end{array}$ 2．142．329．673 $\begin{array}{r}9.81 .93 \\ 332780.79 \\ \hline 24549.9\end{array}$




The overail performance of Ackank through the years has proved it reliability and capability has alwers ben to increase it TI 120.000 .000 .000 （US $\$ 117.8$ million）to TI． 250.000 .000000 （US $\$ 2455$
Thus Ahbank has progessed in Euromoneys listinos of the maior 500 h5．5 million） and is the first Turksish bank to rank among the top 7 world banks by rewurn on equity and assets． the only Turkish financial subsidiary abroad－Ak Intemational mann ranked as a leader，owning Furthermore，Acbank has set new standards for banking in Tral Bank Limited in London． in co－operation with Banque Nationale de Paris－BNP－AK Bankas，bringing intemational finance and banking uecimiques ino the counus
world banking centres since Akbank＇s maior consideration representatives are established in the Wish its solid standing and financial strenght Albaank is the bank to call on It an make a


AKBANK

## Ak International Bank Limited





#### Abstract

on the ne investor． Once


| ish agency，and build and operate a power plant，road or airport until they have gor an agreed－upon recurn on their money． | on the needs of the forcign investor． <br> Once upon a dime，for： eigners believed that it was usually wisest to come into |
| :---: | :---: |
| $\cdots$ | Turkey on a joint venuure： |
| cady in | Not anymore．The ment no longer in |
|  |  |
| restment．Thes |  |
| 2 lively local marker of 55 | It also welcomes 100－ |
| lion people， | percent－owned foreign ．t．e． |
| infrastructure to boch Eur | ＂Our adv |
| d | for companies to come im |
| keess and，above all，a cheap | by chemselves and to hire |
| relatively skilled labior | good local people for them－ |
| ce drawbacks？Most |  |
| cssmen in Istanbul | ba |
|  | $\begin{aligned} & \text { for } 2 \text { betrer working envi- } \\ & \text { ronment all around, and the } \end{aligned}$ |
| an | days＇wher |
|  | by the local people are now |
| 15 |  |
| ment．Most，howeve |  |
| cite bureancricy as | al cax brea |
|  | plants locited outside the |
| dime Minister Turg |  |
| 促 |  |
| ig away at duric | ular encrumg |
| 9805．To that end be set | 硡 |
| up the Forcign Investment | tion vicorry hast November． |
|  | is seen by many business－ |
| caded by Dr．Ibrahim Ca | men as a sign that Turkey |
| ，a section，of the Starce | is now a strong lon－term |
| Planning Organization．It． |  |
| roves most fortign in： |  |
| nent－applications and |  |
|  | of previously indecided in： |
| enables foreign compa． | vescors，＂，says the Istanbuil |
| 5 wanting to set ip in | diplomas：＂We can expect |
| Turkey to consolidate most |  |
| 促 |  |
| ve formalitics． |  |
| Ir Ozal has also bee |  |
| the moving spinit behind． | you that those who do tikic |
| Yased，an asssciarion of for－． | the plunge will be plessed |
| companies that activ |  |
| obbies the government |  |

A NEW DESTINATION
INVEST IN TURKFY
NNEST IN TOURISM

[^0]－Vor aftroctive goographical Iocation
 －Land of civilizations for thousandiss and cy corrs
－Over 8.000
kilimeters of first class beaches －Wanderful toyout of innumerabse historical． －Untouched biue boys，splendid for yachting： －Excellient cllmote for lelsure and trovel ：Dallostut Turkish ouline
－Very attractive capital grant apportunity Allocation of govemment land for private Investments
Exemption of toxes．custorns．duties and
ibs
icerat toreign－exchange applications
neitives on forelgn－exchange eamings Low constriction costs．
Cheap labur：




Recent Moves to
Fuel Development

ENERGY develop- goals which are significant
ment is the key to
departures from centralized the rapid industrial- scrare concrol. It seeks to Minister Turgur Prime encourage private-sector hopes will cransform the Turkish economy by the early decades of the next century. This has already come a long way since the
late 1970s and early 1980 s, when frequent power curs hamstrang industry. Tur-
key had a surplus of 15,000 KWh of elecrricity last year. strip supply by the early 19905, and Turkey remains heavily dependent on cude roughly 21 percent of all imports, these cost abour $\$ 2.64$ billion in 1987. In line with che governnent's free-market princi ples, the current five-year
plan concains two broad

Mr. Özal's team does no
govectmment's view of nuclear power as a panacea for seemsus unlikety there deficist It seerious nen need for it before he next ceetory it before cials of che Energy and Natails of che Energy and Nat-
ural Resources Ministy.
The Soviet's Chemobyl ural Resources Ministry.
The Sovier's Chemobyl disaster. which irradiated large areas of Turkey's
Black Sea coast in 1986 has Black Sea coast in 1986, has
blighred nuclear power in the public's eyes as well The main energy devel-
opment areas during Mr opment areas during $M r$.
Ozal's second term in office are likely to be the extension of nacural gas supplies to addicional sites in Anato lia, and the use of the (BOT) method of imple men mection whenever porssi
ble French-and-British-led ble French-and-British-led consortia have already won
contracts for the conversion and expansion of existiong gas networks in Istanbul
and Ankara Two major and Ankara Two majo BOT contracts for che con-
struction of therimal power struction of therinal power
stacions to bum imported

rivare interests, many o
hem hydrocletric Several pproved.
To meer projected demand by 2010, the government envisages tbe Construction of 280 hydroelectric stations of varying sive, wich a rocal generating
capaciog of $28,000 \mathrm{MW}$. Around 30 new hydroclec tric plants are under con struction, final designs for
23 are completed, and an 23 are completed and an-
orher 11 are still in the
lan stresses
involvement of
private sector.
The fuel will be used for planning stage. The World power stations, industry Bank has raken a leading
and privare heading. It is hoped this will reduce the tion of hydroelectric power $\begin{array}{lll}\begin{array}{lll}\text { pollution in che capital } \\ \text { caused by widespread use of }\end{array} & \begin{array}{l}\text { plants in Turkey; its most } \\ \text { recent }\end{array} \\ & \end{array}$ lignire, which produces an tee $300-\mathrm{MW}$ Sir dam proA consorria are competing for the first large BOT con-
tract the ceret the government has
evaled This contract for a major thermal power
station will be station will be a break-
through for the BOT mechthrough for the BOT methodst rective concasssions to
finance, construct and then finance, construct and then
operate major infrastuctural uidities
From its formation in che early 1970 up until leg-
islation introduced by militiary in 1983, the stateowned Turkish Electricity Board had a virual monopoly over power generacion, from concessions granted oo the privace-sector Cukurwa Elekrik and Kepez Elekrrik The first Ozal government significantly ate-sector participacion in power generation; at the
end of 1987 , the Energy and Natural Resources Ministry had received abour 90
applications for small- to applications for small- to

Akbank Profit Up 65 Percent the $1,360-\mathrm{MW}$ Keban dam complered in 1976, are a bone of contention wism, Syria and Iraq downstream,
which chaim they affect the iver power to the detri-
ment of their .own dams ment of cheir own da and irrigarion works.
Doinestic oil produc-
rion, alchough increasing ro rion, although increasing ro
an escimared 2.5 milion merric tonsed in 1987 from 11
21 million merric tons in
1986 , is unlikely to ever 1986, is unlikely to ever
make much of a dent in te make much of a dent in he
oil inpore bill largely b-
cause the fractured terrain in the premier oil-producing region in the sourheast
has generally yielded only
small-to-medium-sized fields. That means Turkey has ro rely largely on oil
imports from its neighbors imports.from its neighbors, rran and Iraq. Iraq's main
oil export. Vifeline, twin
pipelines with a conaty pipelines with a a apacity of
1.5 million barrels a day 1.5 million barrels a day
(b/d), reminate in Tur(b/d), reminate in Tur
key's Iskenderun Bay. Iran
periodically revives interes periodically revives interest scheme for an export pipe--
line through Turkey, with line etrough Turkey, with lictle concrece progress so
far. During a late-Tebruary tar. During a ance-itbruary
visit by Mir. Özal to Tehran, it was nonecheless de-
cided to underake basic enidded to underake
gineering studics.
gineering stadies.
Marketing studies in Eu Markering studies in Eu-
rope for a much larger prorepe to a much lag gase pro ject to build a gas pipeliue produced litrle more than generalities. Howeyer, $\mathrm{Q}^{2}$ rar also plans to build a $\$ 8$ key ro Europe from its massive North Field reserves. There have already been a series of talks on the scheme, and a conmact for basic engineering studies Torkey more dhan ever is becoming a bridge between Europe and the Middle
-J.L.
$\qquad$ The most spectaci-
las profit perfor-
mance in che Turkgroup's Albanke A net
profit of $\$ 164.8$ million was profir of $\$ 164.8$ million was
recordod in 1987 (against
$\$ 99.1$ million in 1986 ), and $\$ 79.1$ million in 1986), and
in March 1988 the bank's capital was. expanded to $\$ 245$ million, bringing net
worth up ro $\$ 3723$ million According to Erol Sabanci, managing director
and vice chairman of $A k$ and vice chairman of Ak-
bank and one of the six
sous of the made 2 profit of 54 billion
Turkish liras afrect bank has sloso had a foly owned subsidiativity don since 1983, whit was
 flag carrici aide cipotiver
 Mr. Sabaici. Jn 1987. .he
ubsidiary made 219 bit suon TL profic Albank, which has 617 branches and employs: a 10 percent of Turkish de-
 percencage,", want a. Mivis
sanci, who poines banc, who point to tic.
$\$ 40$ million spericon coin-
puterizing 160 of its Puterizing 160
branches recently
Tirker's growing ropr-
ist income is atso 2 rargat
ist income is also 2 viggt Albank is paticipaning in
wo new Hilron Hotel wo new : Alsener 363 -ioom hiorel being built in Ankitio zind a 250-roon establisthine Thanned-for Mcesin: The hank is pait of -a
roup raiced 17 ata n in For group rated interinational coiphorations. The groxy bas tice couni-: ty's leggest cement inrus only to Unilleyer in minarga ine production, is the big. gost rexiles group in Tar: cey and lärgest packaging group in- he, coinnty, as well as te largest polyester
fiber. producer in the Mid flee. Proc
Alchough Akpaik's pech gree is:impressive Mr. Sabanci admits thar ioffation is sill 2 problem. Howeyer, nist becanse the govemmient will rackle to perob lem very seriously: and lem very seriously and
make regularory changes in money marker activities., -ARR

## Interbank Approach: Cautiously Aggressive

I
NTERBANK cele-
brates its 100 ch brates its 100th anni-
versaty tbis year. From irs beginnings as the Banque de Salonique, spe-
calizing in trade between the Ottoman empire and the Wess, the basic business of the International
Bank for Industry \& ComBank for Industry \& Com-
merce (Inrerbank) was renamed in 1969, bas been in rade finance. last year marked Inter bank's sevench straight year of increased profics. Earn:
ings of 17.3 billion Turkish
liras showed a 79 percent of Turkish trade financing
increase over 1086 resulcs. In dollar tems eamines in the last chree yeirs. rose 33 percent to $\$ 17$ million. The bank's retum on average assects rose from 3.9 precent to 4.3 percent, while its retum on average cquity increased from 43.4 percent to 46.7 percent. flects an imaginative management style that has positioned Interbank as one of the councry's most innovative wholesale banks, one
that has handed 12 percent
in che last three yecirs. first real-ime coimputceized ank in Turkey, is now cons into investment and merchant banking. Execuives consider a niche exiss for the bank in merchant diary between invescors and entreprencurs in mergers, acquisitions and che privariInretragram. Interibank was one of the
underwricers for the
sale of government shares
in Teleas, and is curiendy advising on the pritatiza tion of Turkish Ailines cargo charter and
subsidiary USAS. A spokesman stressed that the bank is profit-mocivated and nor looking for: in increase in asscics. The iflataion and tightening of in the last thioe monthes is nor, in some experis' opin' ions, suscainable. Though tighter. monetary policy-
will cool down the econo-
my, Ionjectiten fiscal mea sures will be neceded to redice the budget deficit to maniageable sific
Méanwhile Mecnwhile che bank Turkey's poographic posi tion berweon the Eiuropeanand. Middle Eastern markets givé grounds for lorig teim optimism. "In tie next three to six mondhs.we
want to watch radher than step. on the gas pedal, bu we remain cautiously ag gressive" they say

## Rartners In Growth



sive

 $\therefore$ ate che videt de
 wity

 4

## zoom in Turkey with Töbank

TÖBANK, a commercial bank with state ownership, incorporates its know-how of the Turkish economy and financial environment to create new markets for international business.
Through its well-organized Credit Marketing Deparment and given its long-term commitment to Turkey's growth, TÖBANK provides new dimensions in corporate finance and all trade transactions. With a nation-wide network and intemational offices, TOBANK is your best altermative when doing business in Turkey.
TÖBANK



## New Tone to Relations with Greece

Tthe breakchrough in
previously hostile

still threaten the neafound amiry. Turker's full mem-
bership application to European Community still meets with Greek tesis. Turbish officials scare.
however, that Grecere can. nor afford to ignore the economic potential of Tur-
key as an induscrial and key as an induscrial and
crading power in the castcrn Mediterranean, and would do well ro sceek coopcrarion in EC matters sooner racher than larer. Turkey
is 3 more nanural crading is a more natural crading
partner for Grecce than many ocher EC members, they say.
-J.L.

## Bridging the Bosporus <br> 



$\qquad$ ysay.
$\square$ -J.L.

a major diversified worldwide group with extensive operations in Europe, the Near and Middle
East, the Far East and the Americas. The Group's success has primarily
been achieved by a programme of strategic investment in the sourcing POLLY PCK
and marketing of a wide range of essential products.



Textiles Firm to Double Production
 $\begin{array}{ll}\text { dustry is the coun- } & \begin{array}{l}\text { dent on for export-led }\end{array} \\ \text { try's most important indus- } \\ \text { growth in the 1990s. }\end{array}$ try's most important indus- grown in be the Bernen
trial activity, accounning for
Owned by the $\begin{array}{ll}\text { more than } \$ 2 \text { billion in ex- } & \begin{array}{l}\text { family. Mensucar Santral } \\ \text { port earnings and one- }\end{array} \\ \text { (the name translates } 25\end{array}$
 third of manufacturing em- Cencral Textiless celebrates
ploymenc. In terms officiency and productivity.
however, performance in Today the company
concencrates almost encirethis sector is far from uni- ly on the production of bed $\begin{aligned} & \text { form. } \\ & \text { The main chrust of the } \\ & \text { linens and inteclinings at } \\ & \text { two plants based in Istan- }\end{aligned}$ The main chrust of the two plants based in istan-
export effort cones from bul and Edirne.
Turkey's specialized textile A measure of the compaproducers. A modern and ny's success is the 24-hour successful company. Men- production maintained at
sucar Santral, typ ifies the
boch plants, which in 1987 sucar Santral, typifies the borh plants, which in 1187
forward-looking medium- turned out 103 million scale enterprise that the square meters of cloch, an

## ONCE A DREAM NOW A CHALLENGE

BOTAS is a Turkish Company specialising in the
transpurtation of oil and gas by pipeline in Turkey. BOTAS umns and operates the Iraq-Turkey, the Yumurtalik-Knkkale and he Batruan-Doryyol crude oil pipeline systems. The Company will also
owns and opperates the USS.R.Turkey Narural Gas Pipeline System, which is currenly yaturder constrution.
BOTAS has recently announced that the tenders wil
soon be released for the construction of soon be released for the construction of
$0 / N G$ Terminal whic a LNG Terminal which will augment the
importation of USS.R Gas by Algerian Gas. Importation of U.SS.R Gas by Algerian Gas. The
Terminal will gasify ING for injection into the natural gas transmission system neat

increase of 20 percent over
the previous year. Toral sales increased $\$ 5$ percent to $\$ 98$ million in 1987, of which exports ac-
counted for $\$ 55$ million connted for $\$$ Prom million.
Projections for this year envisage production of
125 million square meters 125 mion square meters
of cloch and sales worth $\$ 105$ million, some
$\$ 90$ million $\$ 00$ million of which is ex
pected to come pected to come from ex
ports.
Mensucar Santral has vertically integrared production process which in-
cludes spinning of cludes spinning of raw cor-
con, weaving. dying con, weaving. dying,
printing, making.up and packaging processes which packaging processes which
in texrile industrics suside Turkey are often separare enterprises. However, exec-
utives point out thar Menutives point out that Men-
sucat Sancral's equipment and processes are ar least as modern, if not more so, as
those found elsewer. those found eisewhere. There is little doubr that
the labor cosss previling in the labor costs previling in
Turkey's textile industries, ranging between one-sisth and one-ninth of those in Europe, are also a major factor in allowing compa-
nies such as Mensucar Sanries such as Mensucar Sanfully penetrate overseas markets.
The sharpness of international comperition demands much more, though, sustained. Mensucat Santral's export success is due


- points out. $\quad$-A.R.


"The state's share in manufacturing is being gradually reduced."
only one car per 60 people
in Turkey, compared to one in Turker, compared to one per nine and one per 14 in
Greece and Bulgaria respectively. There is also growth porencial in production of specialized vehicles like
Fitors and varke Fapors alreany exist in some parts already exist in some parts
of the sector with Otomar-
signed equipment to act spur in research and production design in othet
high-technology sectors. In the lasy three years the whole of Turkish in. dustry has been undergoing The concept of import substitution, which dominated abiandoned and replaced by
a polič of expor-oriented a poliç of ex
developmenc.
This has ofren meant unsubsidies, : ustoms duties and import reguiations, which previously cossered local indusay. However,
the result has been a stionthe result has becen a stion-
get indusial base as wedl ger nuasmal base as wed geared to compere in world markers Daring, the last three years, industry has
shown its abilizy to adapipt. by achicving an annual
growth rate of 8.5 percent growth rate of 8.5 percent
Denationalization has been anocher key fearaure of
the ruling Mocheriand Party's program for stuiutural change. Atrention is focus ing on Türkey's ssire eco nomic eniectprises. (SEEs),
which were ser up in the carly days of the repubie as 2 means of furfilling Atiturk's dream of industrial self-sufficiency.. Procected by successive
dininiscrations; the SEEs adminiscrations, the SEES he 1980 , overstafted and
inable to adapt to the new emptiasis on export growth: Considecable changes have beer effected eiformance. Sill, che pubic sector's role is due to deciease steadily as the government's privatization program rakes hold Accoiding to Minister of have Yusud ar a sound manufacturing: sectoor viable winhin a compective environment That is why private capiral is being active1y. encouraged and
supported to invest in the supported to invest in the
manufacuring sector with a comprehensive package of-inicencives while the seare's share in manuifacturing is being grididially reduced through disinvest-
ment and privatization ment and privatization:


## SEKERBANK EXPERTISE N FOREGN EXCHANGE TRANSACTIONS

Şekerbank, the progressing bank of growing
Turkey, evaluates foreign exchange transactions by professional banking conception
Sekerbank's expert team carries out export-import transactions at top speed. Your foreign exchange grows through Şekerbank expertise.


SEKERBANK PROGRESSING BANK OF GROWING TURKEY


## Petrochemicals Turkey Penta ...

## Penta Dis Ticaret Ltd.

Cumhuriyer Cad. No. $8 / 2$ Elmadağ $/$ stanbul-TURKEY
Phone $:(1) 1330410 / 8$ lines Tlx $: 27996$ pnta tr-26582 pena tr Fax : (1) 1476845

Ready to collaborate with fifty years of experience.

The main fields of activities of Kavala Group include: Integrated activities in Energy sector including representation,
project promotion, engineering, contracting.
and consultancy..
Integrated activities
Integrated activities in computer services
induding computer and peripherals impots, including computer and peripheals impo
distribution and software production.. Integrated tourism investments and services
including Ankara Sheraton Hotel and Kaunos including Ankara Sheraton Hotel and Kaunos
Beach Hotel under construction, flight charter operations, travel agency services,
rent-a acar sevrices. bare bate charter Mining, Ifft and escalator manufacturin Mining. lift and escalator manufacturing,
representaion in medical equipments,
pibbic utilities , transportation. environmental public utilities, transportal And of course, tobacco. which has been
the traditional corrcern of the Kivala family
for generations. for generations. riterested in Turkey?
Then get in touch with Kavala.

[^1]

## Oil Still the Focus For Energy Needs

 I* N recent years discus-. increase in production fromsion in Turkey on er. - ergy mazrescy has tendplans for domminared by phans for development of
heciectrie resources,
deinal thecmal power and pocen-
tial nuelear proprame tial nuelear programs
However is However, it is sill oil that,
wherber domestic of eign, still provides or forme 40
pecrent of the councris ergy needs
Decerm Detirmined attempts
continue to be made

## If advice nownd

mselves 2nd tors in
xal people for thom
"T of one frame Thar seems tomur
 locial people zerant strace forcign inn ne governmentotion
arial tax brela - iocared purside to yul: Masmara region cher developed ares ters cine expect pris ncourrageneme $\therefore$ crad scecond der a be: rany puina as a sign char Tumba Fi. 3 :roag hoapait sme:- oppormine.
$\therefore \therefore$ the c.azion rod $i z$ the cecrion rond
3 yem light form ${ }^{3}$ yoen light for wo
 $\because \leq$ he toricm inme , Presence in Tudet $\therefore$ beradening in do thenc tros xthodo ote thezz mill ke plax -7 Thomas Fauld

As a vercically iniece concem, TPAO opectros in concern part of Tupcrites in "woley part of Turkits pe pipeline sector chrough its
is matine
manspor BoTAs, ifs maxine cransport compa.
ny DrAs, its discribution ny DTMS, its distribution
company
is refrocorini and company perrol orsir and
its refining subsidiary Tu
PRAs PRAS. Turkey's refining industry. The corporation's toral re33.1 milition merric rons a year in 1987. Its five complexes include Barman,
which opened in which opened in 295625
che councry's first modern refinery, Acas (Merson), Iz.
mir, Orta Anadolu and ly Since the price drop, oil exploration has been a priority.


Ozer Altan, chairman,
Turkish Petroleum
Coporation Corporation.
man ro Dortyol (494 kilo(822 kilomenters), Saricik ro Pirinclik (í kilomectrs). Selmo to Bacman ( 42 kilomeerss) and the cross-bor rice drop, proity.
mit, which boasss the larg. Iraq to Turkey. Anocher est dock-loading and pipeline is under construc.
unloading Eacilices in the tion to bring Sovier natural unloading kcitices in the tion to bring Sovier natural
essem Mediterranean.
grs from the Bulgarian borTPAO aiso has a strategic der ro Istanbul and Ankarrole as an operaror of major $\begin{aligned} & \text { a sceond pipeline is due to } \\ & \text { pipelines. These include } \\ & \text { be completed from Kirkuk, }\end{aligned}$ pipelines, These include $\begin{aligned} & \text { be compleed from Kirkuk, } \\ & \text { domestic lines from Bar- } \\ & \text { while discussions continue }\end{aligned}$

## ution



Power and Support in Foreign Trade



China has a population of over one billion.
We have produced over one billion metres of bed linen and interlinings so far.

Mensucat Santral
"billion is impressive"

## More Flights and Better Hotels Boost Tourism



TODEVELOP YOUR BUSINESS LOOK FOR A LEADER TURKEY. TREASURE OF-AGRIBUSINESS

As a banker. businessman or iuvestor with an open eve
for good and safe returns you cannot pass by Trurkish T. Tribusin
T.C. Traal Bankasi. Turkey's leading bank, leads
you into new business opportunities in Turkey. Just ask the bigess bank for decailed information
and advice. T.C. Ziraan Banksasi, providing a window eribussines and internaioasil rrade Einancing is the
 Germany and rep
T.C. Ziraat Bankas ranks among the world's top 500
banks
milt assets more than 55 billion. And last bur not leass. T.C. Ziraat Bankess is the key
to agribusiness opporunities, commerce and industry. V
TC. ZIRAAT
BANKAST
bank in Turkey:"


the situation dramatically.
It is now far casier to the situation dramatically.
It is now fare asien to
mavel to Turkey. Forcign
airlines have augnented
the services of the narional. che secvices of che naional.
carrier Turkish Airlines with daily, rather than
weekly scheduled flights to weekly, scheduled flights to
and from IstanbuL. Major carriers also operate directly to Ankara, while Lzmir is also beginning to be fea-
tured on international schedules. The country's fruscrating shortage of horel accommodation for business
cravelers is being steadily overcome. The situation has already vastly improved
compared to less than 10 compared to less than 10
years ago. The improvement will continue with a
number of new five-star esrablishments opening in Istanbul, Ankara and resort areas on che coast over the
next 18 monchs. In spite of thes ments. Turkey sill retains che aura of che great cultur-
al crossroads it al crossroads it has been
since the dawn of civiliza-
rion. ${ }_{\text {The sighr of }}$ Istanbul, a bustling city of minarets and Islamic domes, bounded by the Sea of Marmara to
che west and the Golden Horn to the east, is an indelible one
In 1969 the only modern
incernational hocel in the city was the newly opened Hilton But this was when
European mass travel was only just beginning. Istanbul's leading hotel until
1968 was the Pera Palas 1968 was the Pera Palas,
overlooking the Golden Horn. Sill a popular destination with irs evocaove 19th-century decor, the 96
year-old hotel now a his-year-old hored. now a his-
toric landmark, was originotic landmark, was origi-
nally built by Thomas Cook to accommodate Orient Express passengers.
Near the Pera Palas is one of the newcomers, the

202-room. Etap Istanbul.
The 459-room Sheraton
Horel and Towers wasionly The 459-room Sheraton
Horel and Towers was only
the sceond major interna-
tional horel to open here.
Now eight yers tional horel to open here.
Now eight years old, it is a highly successful venture
wich an occupang rare thar wish an occupangy rare thar
has never fallen below 75 percent.
There There is still room in
Istanbul for more five-sar stanbul for more five-star
hotels to accommodare holiday traffic, business visitorss and the needs of the
burgeoning incernational burgeoning international
conference and convention conference and convention
market. Sheraton is currently looking inro developing a second horel in Istanbul on the Bosporus. Mean-
while, Ramada has joined the ranks of internationalw operators with its 250 -room
hotel near the Laleli hotel near the Lalel
Mosque in the old part of che ciry, opened lass Au
gusc. guss
Man
mens
mens are marking Istanbul's move into the European travel network The
work is nor all large-scale: a work is nor alc large-scale: a
formerty decayed mansion between Sc. Sophia and the Blue Mosque has been splendidly restored to its
former glory by che Turkish Tour glory by che Turk-
ish Auromo $\begin{aligned} & \text { ish Touring and Auromo- } \\ & \text { finest and most extensive } \\ & \text { association and re- }\end{aligned}$ andeological sites in the
Accommodations for the若: business traveler are steadily improving.
opened as the $20-$ room Yesil Ev horel
New five-star Hilton and Sheraton hotels are also planned for Ankera, whose. only deluxe escablishmens ar present is the Buyuk Ho-
tel which operares at almost 100 percent occupan cy throughour the work Beekond the major cities


and Greek anciquioes along and Grekk aniquioes along in the next decade The shoreline Elsewhere, Cap- gravive incentives to develpadocia's unique limestone opers, including to derancs of ormations and the ancient up to 16 percent of inyestscyppures of eastem Turheir mysery
Nanually; ,here is some ear that a substancial in cease in foreign visirors ect on rradioonal society and that ecological balances may be disturbed. Hower er, the planned incease in
Turkishi tourists, which numbered some 2.5 million in 1987, seems modest when seen against Greece's six million visitors a year
and the 40 million that and the 40 million th Tourism earned Turkey $\$ 1.3$ billion last year and the aim is to increase this
amount to $\$ 5$ billion a year
ern Ancatys. Others ar Sure to follow. The British Sunmed holiday company
one of the first tour operators to organize padckage holidays to Turkefy.s constal resorts, expects to sel! 70,000 trips in 1988, com pared to 45,000 last year. Its. mannging director, like the Greece of 10 years ago. It appeals- because there is a topph of because exoric and unknown, as well as sunsthine.i. Turkey in fact offers mach more It is ex-
oric añd sophistitared enough to saticty boch the sun secker and the more erudire casters of traveters secking the experiencie of Country bomot andént av Europe and Asia


## Discover

 a New Wealth in Turkey with TPAOAn international lifestyle begins at International Istanbul

 aterenives impercable service
in a raditoonal manner by




## TPF

## TURKISH PETROLEUM CORPORATION phonex



MOMDAY, APRIL 25,1988
EUROBONDS
Are Midi's Convertibles
An Outrageous Giveaway?

By CARL GEWIRTZ

## 






 ment this raises the prospect that hee bond will not be generally
Tvailable.and are being offered only to investors idenififit as friendly to de che company.
But oforicials at the lead manager, Swiss Bank Corp., ryject

 ange of 10 or 30 percentThe bonds are being issued at a price of 108 percent of face
value. meanimg invesors pay $\pm 1.080$ to buy paper with a facevalue. meaning investors pay $\pm 1.080$ to buy paper with a face
value of filotoo This raises the actual staring conversion price to
$1,630.80$ irancs.R OT the share price on Paris Bourse, driven up by the frenzyhands on the paper.
Sviss Bank Comp. officials say this is not quite the giveaway
hat the market assumes. The bank tokes the view that what goes.hat the market assumes. The bankik takes the view that what goewn stake to a辟avilution of exising poetial sharte incraseU.S., Japan Fail Again
N. Has $46 \%$ Of Irving
Hostile Bidder Extends Tender

NEW YORK - Bank of Nea

'Circuit Breaker' Turns Off Experts
$\qquad$

GM Is Dropping Firestone as A Tire Supplier

 <br>Wa he phascoun would dize and




 GMfy biny sppiarsp
 The unexpocted developmen


Lawson Opposes A Further Rise








loked unsause inable



 The pound rase 103.160
Dutusche mars beron
siut
roll
 $\substack{\text { An } \\ \text { sid } \\ \text { fin } \\ \text { fin } \\ \text { par of }}$
por






manderna
contery
policy.

stock and therefore was free to do so at the terms it devired add
adition, the official said, the conmissiou has no juristictioninitial proposal to turn the bonds into a kind of "poison pill" antiaken over.
The final form of the terms sive holders che right to roquestcature, of ime sharing

See BONDS, Page 17


Orders for U.S. Machine Tools Fell in March, Rose in Quarter

## By Kurt Eichenwald




## Last Week's Markets



## $\substack{\text { mase } \\ \text { menom } \\ \text { mon } \\ \text { min }}$


 Tool Builders' Association, said
its monthly
Despile the Mr. March doccline, or









## International s.a.

Hypobank

## Healthy Growth in 1987




DM 80 millor and bobin net wost manounged at
 shares wer hedd by Byyerische Hypooteken. und
$\mathrm{F}_{\text {annual repat we in invies ou }}^{\text {or your }}$ Loconactizat HPPOBANK NTERNATONAL


| Highlights of the Balance Sh Assets | 1987 ouminibes |
| :---: | :---: |
| Balances with banks | 3,541 |
| Balances with customers | 3.544 |
| Securibes | 259 |
| Other financial and Capital assels | 174 |
|  | 7,518 |
| Liabillies | Dumbluen |
| Deposits and Current accounts Capital and reserves Others | 6,920 |
|  | 231 |
|  | 367 |
|  | 7,518 |



Fixed Income and Equities Trading for dealing prices call:
M
M


One of the leadingoMarketmakers



Drug Report rd Foundsiai Finance ${ }^{\text {a }}$ 4 IDE

Exodus of Pilots Cansing Flight Cancellations at Eastern


## GM Will Cut Plants to Match Lower Market Share


Sill



















MARKET: Experts See 'Circuit Breaker' Trading Halt as a Weak Device








$\qquad$



## American Exchange Options






 | HYWINN |
| :--- | :--- |
| CX |
| In | GROJAN






## IZARD of 1




prates

## Preze



As NFL Draft Starts, Kimphasis Is Defense

U.K. Sets LongInquiry, IAAF Backs OffThreat

## 












Knicks, Bullets Get Last Playoff Spots
 Nastional Baskerball Assoiation's rezyilar season, grined the Pacers (47) were ninth and out.

 victory in Indianapplis shat elimimated the Indiana Pacers
In one of the In one of the cravies finishes of the sescon, neither the







 The H terep the Hawls st bay.
 In Richtired o ohio, the Philadelphias 76 ers were elimina

 In Salt Lake City, John Stochion se an NBA single season
reoord for assiss and Kari Malone scorcd 31 poins as the

 | ise |
| :--- |
| by |
| also |

Orioles Lose 18th As Royals Sweep Kansas City Series

## EL LPDITE Pirates Rally $2 d$ Straight Game, Beat Cubs by 5-4



|  |
| :---: |
|  |
|  |
|  |
|  |
| , |
|  |
|  |
| minmidimb |
| Rememidr |
| m |
| smax mix |



SCOREBOARD


## The Fervor of the Architect: Reviving the Classic Orders



## The City on the Rack

By william Safire W ASHINGTON - Five day



bis keynote speech as to deliv

INTERNATIONAL CLASSIFIED

|  | REAL ESTATE TO RENT/SHARE |
| :---: | :---: |
|  | PARES AREA FURNISAED |
|  |  |
|  | hatote tower Andand ind five Spane <br>  <br>  |
|  | Embassy Service <br>  5SMA rems |
|  | YOWR REAL ETATE AGENT IN PARIS 45.62.78.99 Fax 4289.215 |
|  | ANEw way OESTAYMG MaRS <br> The Claidge Residence FOR 1 WIER OR MORE <br>  |
|  |  <br> PARIS PROMO <br>  |
|  |  |

 hours.










Page 4:
OR MORE
CASSIFIEDS

Place Your Classified Ad Quickly and Easily in the INTERNATIONAL HERALD TRIBUNE
By Phone: Call your local IHT representative with your text. You will be informed of the cost immediately, and once prepoyment is made your ad will appear within

There are 25 letters, signs and spaces in the first line
Minimum space is 3 lines. No abbreviations accepted
Credit Cards: American Express, Diner's Club, Eurocard, Master Card, Access' and

## HEAD OFFICE







 | $T x=416711$ |
| :---: |
| Focill 72301 |

 lstanbut 1488937


| NORTH AMERICA Beint341457/8/9. |  |
| :---: | :---: |
| Chiogot: 112344688764. | Coxire: 34998388 |
|  | Tx: 91192313. |
| F. 713627.3758. | ${ }^{\text {Trena }}$ 4984. |
| Tindedess [173] 850-8339. | Tx. 6503117699 . Duba |
| Fx. 213.85-8357: | ${ }^{1} \times$ |
| We Yorke $21217523890 . \quad \bigcirc$ |  |
| Toud free: 1000 5727212. | Oman: 704186 |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| Brycasten:7061408. . Tx: 6117 |  |
| Txi421059 SA |  |
|  |  |
| 处236974-256609\% |  |
| Buenos Arese 313688 \% Mo |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| AUSIRALIA |  |
|  |  |
| MUDPLEEAST | St. Kidec (613) 525324 Fox 5253272 |
| Ammanis $624330{ }^{\text { }}$ |  |
| N650. |  |
| TAG BN | Auddandi 775120. |


[^0]:    Curr

[^1]:    

